

# KEY OPERATING COMPANIES



## ■ SINGAPORE ■

|                                    |      |
|------------------------------------|------|
| NCS PTE. LTD.                      | 100% |
| SINGNET PTE LTD                    | 100% |
| SINGTEL IDEA FACTORY PTE. LTD.     | 100% |
| SINGTEL INNOV8 PTE. LTD.           | 100% |
| SINGTEL MOBILE SINGAPORE PTE. LTD. | 100% |
| TELECOM EQUIPMENT PTE LTD          | 100% |
| SINGTEL DIGITAL MEDIA PTE. LTD.    | 96%  |
| SINGAPORE POST LIMITED             | 26%  |



## ■ AUSTRALIA ■

|                                       |      |
|---------------------------------------|------|
| SINGTEL OPTUS PTY LIMITED             | 100% |
| ALPHAWEST SERVICES PTY LTD            | 100% |
| OPTUS BROADBAND PTY LIMITED           | 100% |
| OPTUS MOBILE PTY LIMITED              | 100% |
| OPTUS NETWORKS PTY LIMITED            | 100% |
| OPTUS VISION PTY LIMITED              | 100% |
| UECOMM OPERATIONS PTY LIMITED         | 100% |
| VIRGIN MOBILE (AUSTRALIA) PTY LIMITED | 100% |



## ■ INTERNATIONAL <sup>(1)</sup> ■

|  |     |
|--|-----|
| ADVANCED INFO SERVICE PUBLIC COMPANY LIMITED | 23% |
| BHARTI AIRTEL LIMITED                        | 32% |
| GLOBE TELECOM, INC.                          | 47% |
| PACIFIC BANGLADESH TELECOM LIMITED           | 45% |
| PT. TELEKOMUNIKASI SELULAR                   | 35% |
| WARID TELECOM (PRIVATE) LIMITED              | 30% |
| SOUTHERN CROSS CABLES HOLDINGS LIMITED       | 40% |

This chart is accurate as of 31 March 2012.

The list of significant subsidiaries, associates and joint ventures is disclosed on pages 185 to 194 in Note 47 to the Financial Statements.

**Note:**

<sup>(1)</sup> Effective ownership