

BOARD OF DIRECTORS



SIMON ISRAEL



CHUA SOCK KOONG



BOBBY CHIN



FANG AI LIAN



DOMINIC HO



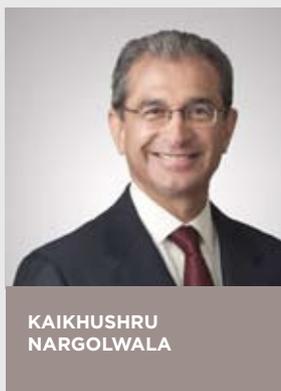
LOW CHECK KIAN



PETER MASON AM



DAVID GONSKI AC



KAIKHUSHRU
NARGOLWALA



PETER ONG



ONG PENG TSIN

SIMON ISRAEL

Non-executive and non-independent Director
Chairman, SingTel Board
Chairman, Finance and Investment Committee
Member, Corporate Governance and
Nominations Committee
Member, Executive Resource and Compensation
Committee
Member, Optus Advisory Committee
Date of Appointment: Director on 4 Jul 2003 and
Chairman on 29 Jul 2011
Last Re-elected: 30 Jul 2010

Mr Israel, 60, is a Director of CapitaLand Limited, Fonterra Co-operative Group Limited and Stewardship and Corporate Governance Centre Pte. Ltd. He is also a member of the Governing Board of Lee Kuan Yew School of Public Policy.

Mr Israel was an Executive Director and President of Temasek Holdings (Private) Limited before retiring on 1 July 2011. Prior to that, he was Chairman Asia Pacific of the Danone Group. Mr Israel also held various positions in Sara Lee Corporation before becoming President (Household & Personal Care), Asia Pacific.

Mr Israel was conferred the Knight in the Legion of Honour by the French government in 2007, and awarded the Public Service Medal at the Singapore National Day Awards 2011. He holds a Diploma in Business Studies from The University of the South Pacific.

CHUA SOCK KOONG

Executive and non-independent Director
Member, Optus Advisory Committee
Date of Appointment: Director on 12 Oct 2006
and Group Chief Executive Officer (CEO)
on 1 Apr 2007
Last Re-elected: 27 Jul 2012

Ms Chua, 55, was appointed Group CEO on 1 April 2007. She is responsible for SingTel's three key businesses – Group Consumer, Group Digital Life and Group Enterprise.

Ms Chua joined SingTel in June 1989 as Treasurer and was made CFO in April 1999. She held the positions of Group CFO and CEO, International from February 2006 to 12 October 2006, when she was appointed Deputy Group CEO.

Ms Chua sits on the Boards of Bharti Airtel Limited, Bharti Telecom Limited and key subsidiaries of the SingTel Group. She is also a member of the Singapore Management University Board of Trustees and the Public Service Commission.

Ms Chua holds a Bachelor of Accountancy (First Class Honours) from the University of Singapore. She is a Fellow Member of the Institute of Certified Public Accountants of Singapore and a CFA charterholder.

BOBBY CHIN

Non-executive and independent Director
Chairman, Risk Committee
Member, Audit Committee
Date of Appointment: 1 May 2012
Last Re-elected: 27 Jul 2012

Mr Chin, 61, is a member of the Council of Presidential Advisers and serves on the boards of the Singapore Labour Foundation, NTUC Enterprise Co-operative Limited and NTUC Fairprice Co-operative Limited. He is also a Director of several listed companies including Oversea-Chinese Banking Corporation Limited, Yeo Hiap Seng Limited, Ho Bee Investment Ltd, SembCorp Industries Ltd and AV Jennings Limited.

Mr Chin was the Managing Partner of KPMG Singapore from 1992 until his retirement in September 2005.

Mr Chin holds a Bachelor of Accountancy from the University of Singapore. He is a Fellow Member of the Institute of Certified Public Accountants of Singapore and an associate member of the Institute of Chartered Accountants in England and Wales.

FANG AI LIAN

Non-executive and independent Director
Chairman, Audit Committee
Member, Executive Resource and Compensation
Committee
Date of Appointment: 7 Aug 2008
Last Re-elected: 27 Jul 2012

Mrs Fang, 63, has been the Chairman of Great Eastern Holdings Ltd since April 2008, as well as Chairman of its insurance subsidiaries. Prior to that, she was with Ernst & Young for over 30 years, where she was appointed Managing Partner in 1996 and Chairman in 2005.

Mrs Fang is a Director of Banyan Tree Holdings Limited, MediaCorp Pte Ltd, Metro Holdings Limited and Oversea-Chinese Banking Corporation Limited and one of its subsidiaries. She is also the Chairman of the Charity Council and the Tax Academy of Singapore.

Mrs Fang qualified as a Chartered Accountant in London in 1973 and is a Fellow of the Institute of Chartered Accountants in England and Wales.

DAVID GONSKI AC ⁽¹⁾

Non-executive and independent Director
Member, Optus Advisory Committee
Member, Risk Committee
Date of Appointment: 1 Mar 2013

⁽¹⁾ Companion of the Order of Australia

Mr Gonski, 59, is the Chairman of Investec Bank (Australia) Limited, Coca-Cola Amatil Limited, Guardians of the Future Fund of Australia, Ingeus Ltd and Swiss Re Life & Health Australia Ltd. He is also the Chancellor of The University of New South Wales.

Mr Gonski is a lawyer by training and has been involved in the financial services industry in Australia for more than 20 years.

He was appointed a Companion of the Order of Australia in 2007 and received the Centenary Medal in 2003. Mr Gonski holds a Bachelor of Commerce and Bachelor of Laws from The University of New South Wales. He is a Life Fellow of the Australian Institute of Company Directors and a Fellow of the Certified Practising Accountants in Australia.

DOMINIC HO

Non-executive and independent Director
Member, Audit Committee
Member, Corporate Governance and
Nominations Committee
Date of Appointment: 28 Nov 2007
Last Re-elected: 29 Jul 2011

Mr Ho, 62, is a non-executive Director of Underwriters Laboratories Inc., Hang Lung Properties Limited and DBS Bank (Hong Kong) Limited. He is also the non-executive Chairman of DBS Bank (China) Limited.

Mr Ho joined KPMG US in Houston in 1975 and became a partner in 1985. He was transferred to Beijing, China to set up KPMG's practice in 1984 and resided in China until 1989 when he was assigned to Hong Kong. Mr Ho became the China firm's Senior Partner based in Beijing in 2000, and was elected Chairman of KPMG in China and Hong Kong SAR in April 2003. He retired in April 2007.

Mr Ho holds a Bachelor of Business Administration and a Master of Science in Accountancy from the University of Houston, US. He is a member of the American Institute of Accountants and the Hong Kong Institute of Certified Public Accountants.

LOW CHECK KIAN

Non-executive and independent Director
Member, Corporate Governance and
Nominations Committee
Member, Finance and Investment Committee
Date of Appointment: 9 May 2011
Last Re-elected: 29 Jul 2011

Mr Low, 54, was one of the founding partners of NewSmith Capital Partners LLP, an independent partnership providing corporate finance advice and investment management services, with its headquarters in London. Prior to founding NewSmith, Mr Low was a Senior Vice-President and Member of the Executive Management Committee of Merrill Lynch & Co., as well as its Chairman for the Asia Pacific region.

Mr Low also sits on the Boards of Neptune Orient Lines Limited and the Fullerton Fund Management Company Ltd.

Mr Low holds Bachelor and Master degrees in Economics from the London School of Economics.

PETER MASON AM ⁽²⁾

Non-executive and independent Director
Chairman, Optus Advisory Committee
Member, Executive Resource and Compensation
Committee
Date of Appointment: 21 Sep 2010
Last Re-elected: 29 Jul 2011

Mr Mason, 67, is the Chairman of AMP Limited, David Jones Limited and a Senior Advisor to UBS Australia. He is a Trustee of the Sydney Opera House Trust and the Chairman of the Centre for International Finance and Regulation.

Mr Mason has 40 years' experience in investment banking. He was Chairman of JP Morgan Chase Bank in Australia from 2000 to 2005. Prior to this, he was Chairman and Chief Executive of Schroders Australia and Group Managing Director of Schroders' investment banking businesses in the Asia Pacific region.

Mr Mason holds a Bachelor of Commerce (First Class Honours), an MBA and an Honorary Doctorate from The University of New South Wales.

⁽²⁾ Member of the Order of Australia

KAIKHUSHRU NARGOLWALA

Non-executive and Lead Independent Director
Chairman, Corporate Governance and
Nominations Committee
Chairman, Executive Resource and
Compensation Committee
Member, Finance and Investment Committee
Date of Appointment: Director on 29 Sep 2006
and Lead Independent Director on 13 May 2009
Last Re-elected: 27 Jul 2012

Mr Nargolwala, 63, is an independent non-executive Director of Prudential plc., a non-executive Director of Credit Suisse Group AG, a member of the Board of the Casino Regulatory Authority of Singapore and the Chairman of the Governing Board of the Duke-NUS Graduate Medical School in Singapore. He is also the Chairman of Clifford Capital Pte. Ltd. and a Director of PSA International Pte Ltd.

Mr Nargolwala was the non-executive Chairman of Credit Suisse Asia Pacific from October 2010 to December 2011 and the CEO of Credit Suisse Asia Pacific and a member of the Executive Board of Credit Suisse AG from January 2008 to September 2010. He was a Group Executive Director of Standard Chartered PLC before joining Credit Suisse Asia Pacific. Prior to that, he was the Group Executive Vice President and Head of Asia Wholesale Banking Group for Bank of America, headquartered in Hong Kong.

Mr Nargolwala holds a Bachelor degree in Economics (First Class Honours) from the University of Delhi, India. He is a Fellow of the Institute of Chartered Accountants in England and Wales.

PETER ONG

Non-executive and non-independent Director
Member, Audit Committee
Member, Risk Committee
Date of Appointment: 1 Sep 2010
Last Re-elected: 29 Jul 2011

Mr Ong, 51, is the Head of Singapore's Civil Service, Permanent Secretary of the Ministry of Finance of Singapore and Permanent Secretary (Special Duties) in the Prime Minister's Office. He previously held the positions of Permanent Secretary (National Security and Intelligence Co-ordination), Permanent Secretary (Ministry of Trade and Industry), Permanent Secretary (Ministry of Transport) and 2nd Permanent Secretary (Ministry of Defence). Prior to that, he was an Executive Vice President of Temasek Holdings (Private) Limited.

Mr Ong currently sits on the Boards of the Monetary Authority of Singapore, the National Research Foundation and the ASEAN+3 Macroeconomic Research Office. He is also the Chairman of the Inland Revenue Authority of Singapore and Calvary Community Care.

Mr Ong was conferred the Meritorious Service Medal (Pingat Jasa Gemilang) at the Singapore National Day Awards 2010. He was also conferred the (Honorary) Knight of the Most Distinguished Order of the Crown by the Yang di-Pertuan Agong Malaysia XIV in June 2012 (with the title of "Tan Sri").

Mr Ong holds a Bachelor of Economics (Honours) from The University of Adelaide, Australia and an MBA from Stanford University, US.

ONG PENG TSIN

Non-executive and independent Director
Member, Finance and Investment Committee
Member, Risk Committee
Date of Appointment: 1 Jun 2009
Last Re-elected: 27 Jul 2012

Mr Ong, 50, is the Chairman of Infocomm Investments Pte Ltd and an advisor to GSR Ventures. He is an independent Director of YY, Inc. He is also a member of the Board of the National Research Foundation and a member of the Board of Trustees of the Singapore University of Technology and Design.

Mr Ong was the founder and Chairman of Encentuate, Inc. (Encentuate), which was acquired by IBM, Inc. (IBM) in 2008. Prior to Encentuate, Mr Ong was the founder and Chairman of Interwoven, Inc. (Interwoven) (now Autonomy Corporation plc, part of Hewlett-Packard). Before Interwoven, Mr Ong was co-founder and chief architect of Match.com (now part of IAC/InterActiveCorp), and held various engineering and management roles at Illustra Information Technologies, Inc. (now Informix Corporation, part of IBM), Sybase Inc. (now SAP America, Inc.) and Gensym Corporation.

Mr Ong holds a Bachelor of Science in Electrical Engineering from the University of Texas at Austin, US and a Master of Science in Computer Science from the University of Illinois at Urbana-Champaign, US.

Note:

Please see the next page for a summary of the past chairmanships and directorships of the members of the SingTel Board.

PAST CHAIRMANSHIPS AND DIRECTORSHIPS

The following is a summary of the past chairmanships and directorships of the members of the SingTel Board:

SIMON ISRAEL

- Danone Group (Chairman, Asia Pacific)
- Asia Pacific Breweries Limited (Chairman)
- Singapore Tourism Board (Chairman)
- Temasek Holdings (Private) Limited (Executive Director and President)
- Neptune Orient Lines Limited (Director)

DAVID GONSKI AC ⁽¹⁾

- Australian Securities Exchange Limited (Chairman)
- Singapore Airlines Ltd (Director)
- ANZ Banking Group Limited (Director)
- Westfield Group (Director)

KAIKHUSHRU NARGOLWALA

- Credit Suisse Asia Pacific (Chairman)
- Standard Chartered PLC (Group Executive Director)

CHUA SOCK KOONG

- JTC Corporation (Board member)
- Casino Regulatory Authority of Singapore (Board member)
- Corporate Governance Council established by the Monetary Authority of Singapore (Member)

DOMINIC HO

- KPMG (Chairman, China and Hong Kong SAR)
- Hong Kong Mercantile Exchange Limited (Director)

PETER ONG

- Accounting and Corporate Regulatory Authority (Chairman)
- MND Holdings Pte Ltd (Chairman)
- Maritime and Port Authority of Singapore (Chairman)
- DBS Group Holdings Limited (Director)
- DBS Bank Limited (Director)

BOBBY CHIN

- Singapore Totalisator Board (Chairman)
- Urban Redevelopment Authority (Chairman/Board member)
- Neptune Orient Lines Limited (Director)
- Competition Commission of Singapore (Board member)

LOW CHECK KIAN

- Merrill Lynch & Co. (Chairman, Asia Pacific Region)
- Singapore Exchange Limited (Lead Independent Director/Director)
- Fibrechem Technologies Limited (Board member)
- Infocomm Development Authority of Singapore (Board member)
- Singapore Workforce Development Agency (Board member)

ONG PENG TSIN

- Encentuate, Inc. (Founder and Chairman)
- Interwoven, Inc. (Founder and Chairman)
- Match.com (Co-founder and Chief Architect)
- Infocomm Development Authority of Singapore (Director)
- JTC Corporation (Board member)
- Singapore Examinations and Assessment Board (Board member)

FANG AI LIAN

- Ernst & Young (Chairman)
- Public Utilities Board (Board member)
- International Enterprise Singapore (Board member)

PETER MASON AM ⁽²⁾

- JP Morgan Chase Bank (Chairman, Australia)
- Schroders Australia (Chairman)

Notes:

⁽¹⁾ Companion of the Order of Australia

⁽²⁾ Member of the Order of Australia