

Group Value Added Statements

GROUP VALUE ADDED STATEMENTS

	FY 2018 S\$ million	FY 2017 S\$ million
Value added from:		
Operating revenue	17,532	16,711
Less: Purchase of goods and services	(10,049)	(9,406)
	7,483	7,306
Other income	259	215
Interest and investment income (net)	46	115
Share of results of associates (post-tax)	1,787	2,017
Exceptional items	1,940	(1)
	4,032	2,346
Total value added	11,514	9,652
Distribution of total value added		
To employees in wages, salaries and benefits	2,652	2,523
To government in income and other taxes	701	684
To providers of capital on:		
- Interest on borrowings	390	374
- Dividends to shareholders	3,346	2,816
Total distribution	7,090	6,398
Retained in business		
Depreciation and amortisation	2,340	2,239
Retained profits	2,105	1,037
Non-controlling interests	(21)	(22)
	4,424	3,254
Total value added	11,514	9,652
Average number of employees	25,614	25,590

PRODUCTIVITY DATA

VALUE ADDED (S\$ million)

2018	11,514	+1,862
2017	9,652	

VALUE ADDED PER EMPLOYEE (S\$'000)

2018	450	+73
2017	377	

VALUE ADDED PER DOLLAR OF EMPLOYEE COSTS (S\$)

2018	4.34	+0.52
2017	3.82	

VALUE ADDED PER DOLLAR OF TURNOVER (S\$)

2018	0.66	+0.08
2017	0.58	